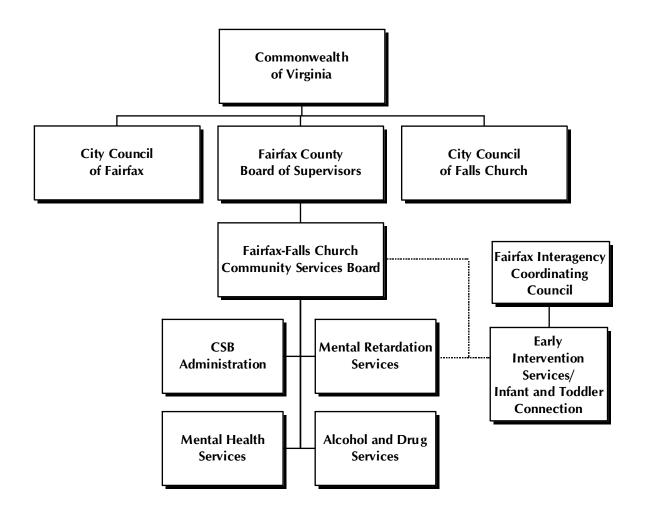
Fund 106 Fairfax-Falls Church Community Services Board - Overview



#### Mission

The mission of the Fairfax-Falls Church Community Services Board (CSB) is to:

- Serve Fairfax-Falls Church residents with, or at risk of, severe and persistent mental illness or acute psychiatric/emotional distress; mental retardation; or alcohol or drug abuse or dependency;
- Empower and support the people we serve to live self-determined, productive and valued lives within our community; and,
- ♦ Identify, develop and offer programs on prevention, intervention, treatment, rehabilitation, residential and other support services in a personalized, flexible manner appropriate to the needs of each individual and family whom we serve.

#### **Focus**

The CSB was created in 1969 and is comprised of 16 members; 14 appointed by the Fairfax County Board of Supervisors and one each appointed by the Council of the City of Fairfax and the Council of the City of Falls Church. The CSB is established under mandate of the State; however, under a Memorandum of Agreement between the CSB and the County, the CSB carries out its roles and responsibilities under the Administrative Policy Board type of structure and observes County rules and regulations regarding financial management, personnel management and purchasing activities. The CSB operates direct service agencies and contracts with outside entities for the provision of client services.

There are several factors that impact the type, level and cost of services provided by the CSB. For example, population growth has increased general demand for CSB services, while greater cultural diversity has generated a need for more culturally competent services. This is challenging in a locality where more than 100 languages are spoken. The County's population is also aging, which will result in increased psychiatric needs common to the geriatric population. In addition, parents who have been caring for their young and middle-aged adult children who experience serious mental illness will be less able to do so as they age. As a result, there will be a greater demand for mental health residential facilities and resources.

A growing population of uninsured or underinsured individuals is also placing pressure on the CSB. While Fairfax County is one of the most affluent localities in the nation, 8 percent of households, or more than 80,000 residents, lacked health insurance coverage in March 2000. By 2010, this number is projected to reach 132,000 persons. This means that there is likely to be an increase in the number of persons who seek publicly-funded care and. at the same time, a decrease in those new consumers who will be able to use insurance to pay for mental health services. Not only is the number of uninsured individuals rising, but there is also an increase in the number of people who require primary medical care. In recent years, there has been a rise in the number of people seeking mental health treatment who also have concurrent medical problems that impact general well-being and complicate psychiatric care.

#### THINKING STRATEGICALLY

Strategic challenges for the Department include:

- Providing an array of services that are comprehensive, effective and adequate to meet demands for service;
- o Maximizing stakeholder involvement in planning the service delivery system;
- o Providing an adequate infrastructure to support service delivery; and
- o Securing sufficient funding to support quality programs.

All vendors in the health care arena – public and private – are faced with increased costs of doing business that frequently exceed the official rate of inflation. This is a result of the pressure to properly compensate qualified health care staff, higher staffing ratios needed to serve persons who have greater levels of need, and increased overhead costs related to mandated accountability standards and the maintenance and renovation of aging facilities. As a result, there is a national and state trend of private sector psychiatric inpatient units either downsizing or closing altogether. In the Northern Virginia region, there are at least three hospitals which have announced their intentions to downsize or close all of their beds. If anything, the demand for inpatient psychiatric beds will increase in coming years. If beds are unavailable, people who need them will get sicker in the community and become more at risk.

The lack of affordable housing in this community continues to present a major barrier to consumers who have completed treatment and are trying to live independently. Consequently, psychiatric hospitals and intensive treatment programs are unable to discharge clients to more appropriate levels of care. This unnecessarily increases the cost of serving clients and prevents others from entering treatment. In addition, the lack of affordable housing will result in conditions that will worsen considerably for CSB consumers. The CSB may be forced to spend funds intended for treatment on housing. At present, for example, more than 450 adults are waiting for residential services. These lists will grow much longer unless Medicaid and/or state general funds are available in sufficient amounts.

Finally, the ability of the CSB system of public and private providers to meet the needs of the Fairfax County residents will be significantly impacted by funding and policy decisions made at the federal and state levels. For instance, the increasing dependence on Medicaid funding means that any changes in policy or funding for this program, positive or negative, will have an immediate effect throughout this community. There have been proposals to reduce Medicaid payments to states, which could result in reduced Medicaid funding from states to localities. Medicaid is an important funding stream and any reduction would affect the CSB's capacity to provide services. A related concern is the inadequate reimbursement provided to all providers, including the CSB, by insurance companies and Medicaid for behavioral health care. This factor has a major impact on the ability of private providers to serve those most in need of services. In particular, the inadequate Medicaid rates are having a damaging impact on non-profit agencies, especially those who provide services under the Mental Retardation Medicaid Waiver program.

There are two positive developments. While the cost of psychotropic medications continues to increase, both CSB Mental Health Services and the State Aftercare Pharmacy have successfully implemented several cost control measures. As a result, it is expected that there should be sufficient funding to meet medication needs in FY 2005. This is especially good news since the newer medications, while more costly, have proven to be more effective in symptom management and relapse prevention. However, escalating medication costs must be addressed in the future. Another positive development is the increasing availability of research-based treatment modalities that allow the providers to design and offer services that have the most favorable consumer outcomes.

## Budget and Staff Resources 🎁 🛍 🛱 🌃 📆







Agency Summary								
Category	FY 2003 Actual	FY 2004 Adopted Budget Plan	FY 2004 Revised Budget Plan	FY 2005 Advertised Budget Plan	FY 2005 Adopted Budget Plan			
Authorized Positions/Staff Years	i							
Regular	882/ 870.35	877/ 865.35	877/ 865.35	877/ 865.35	877/ 865.35			
Grant	83/ 77.8	82/ 76.8	74/ 70	72/ 68	74/ 70			
Expenditures:								
Personnel Services	\$63,990,166	\$64,398,723	\$66,248,062	\$66,961,745	\$67,160,901			
Operating Expenses	50,137,629	50,425,904	55,096,589	51,266,138	50,981,886			
Capital Equipment	(723)	0	0	0	0			
Subtotal	\$114,127,072	\$114,824,627	\$121,344,651	\$118,227,883	\$118,142,787			
Less:								
Recovered Costs	(\$1,398,950)	(\$125,786)	(\$125,786)	(\$130,130)	(\$135,230)			
Total Expenditures	\$112,728,122	\$114,698,841	\$121,218,865	\$118,097,753	\$118,007,557			

Summary by Program Area							
Colores	FY 2003	FY 2004 Adopted Budget Plan	FY 2004 Revised Budget Plan	FY 2005 Advertised	FY 2005 Adopted Budget Plan		
Category CSB Program Area Expenditures	Actual	buaget Flan	buaget Flan	Budget Plan	buuget Pian		
CSB Administration	\$3,163,716	\$2,989,511	\$4,259,711	\$3,181,668	¢2 1 49 O 41		
Mental Health Services	. , ,	. , ,	. , ,	. , ,	\$3,148,041		
	47,923,747	47,178,990	51,358,475	49,070,482	49,036,492		
Mental Retardation Services	33,739,692	36,241,407	35,398,770	36,872,711	36,791,086		
Alcohol and Drug Services	24,572,073	24,690,877	26,648,836	25,293,793	25,352,839		
Early Intervention Services	3,328,894	3,598,056	3,553,073	3,679,099	3,679,099		
Total Expenditures	\$112,728,122	\$114,698,841	\$121,218,865	<b>\$118,097,753</b>	\$118,007,557		
Non-County Revenue by Source							
Fairfax City	\$1,281,008	\$1,281,008	\$1,281,008	\$1,281,008	\$1,281,008		
Falls Church City	580,624	580,624	580,624	580,624	580,624		
State DMHMRSAS	11,066,681	11,603,150	13,490,908	11,603,613	11,832,769		
State Other	402,055	451,118	205,754	205,754	205,754		
Federal Block Grant	4,742,050	4,724,102	4,781,997	4,722,443	4,722,443		
Federal Other	4,642,540	1,172,968	5,611,113	1,652,332	1,652,332		
Medicaid Waiver	1,464,196	1,448,576	1,448,576	1,451,710	1,533,586		
Medicaid Option	5,024,579	4,905,809	4,944,703	4,778,609	5,318,468		
Program/Client Fees	4,120,549	4,386,477	3,637,702	4,351,298	4,500,601		
CSA Pooled Funds	1,535,858	1,483,346	1,153,624	1,483,346	1,483,346		
Miscellaneous	268,872	196,307	196,307	205,670	205,670		
Fund Balance	(802,470)	1,835,391	3,286,584	2,887,449	2,887,449		
Total Revenue	\$34,326,542	\$34,068,876	\$40,618,900	\$35,203,856	\$36,204,050		
County Transfer to CSB	\$78,401,580	\$80,629,965	\$80,599,965	\$82,893,897	\$81,803,507		
County Transfer as a							
Percentage of Total CSB							
Expenditures:	69.5%	70.3%	66.5%	70.2%	69.3%		

## **FY 2005 Funding Adjustments**

The following funding adjustments from the FY 2004 Revised Budget Plan are necessary to support the FY 2005 program:

#### **♦** Employee Compensation

\$2,417,724

An increase of \$2,417,724 in Personnel Services is attributable to an additional \$2,422,068 for salary adjustments necessary to support the County's compensation program, partially offset by an increase of \$4,344 in Recovered Costs for reimbursed salaries.

#### **♦** Contract Rate Adjustment

\$702,046

An increase of \$702,046 in Operating Expenses is due to a 3.09 percent contract rate increase for providers of contracted mental health, mental retardation and alcohol and drug abuse treatment services.

#### Mental Health Grant Adjustments

\$352,695

An increase of \$352,695 is included to update Program Year 2005 grant awards based on the most recent information available from the grantors. These adjustments include an increase of \$291,763 in Personnel Services and an increase of \$60,932 in Operating Expenses, and are associated with the following grants: \$196,669 for the Title IV-E Revenue Maximization grant, \$127,544 for the Virginia Serious and Violent Offenders Reentry (VASAVOR) grant, \$20,315 for the Domestic Violence Prevention grant, and \$8,167 for the Mental Health PATH grant.

### **Fund 106**

## Fairfax-Falls Church Community Services Board - Overview

#### Miscellaneous Operating Adjustments

\$157,463

An increase of \$157,463 in Operating Expenses is comprised of \$149,750 in County mainframe charges based on CSB usage of mainframe applications and agency-specific applications operated from the mainframe, \$29,628 associated with an increase in the County auto mileage reimbursement rate from \$0.33 per mile to \$0.36 per mile, and \$15,586 based on operating requirements, partially offset by a decrease of \$37,501 in charges from the Department of Vehicle Services.

#### **♦** Special Education Graduates

\$54,343

An increase of \$54,343 in Operating Expenses supports 17 June 2004 special education graduates of Fairfax County Public Schools with the most profound level of mental retardation and medical and/or physical challenges. This funding represents the difference between the estimated cost of \$499,800 to provide day support and transportation services to the 17 graduates and the anticipated receipt of \$445,457 if the State assigns new Medicaid Waiver slots and funding to the CSB in early FY 2005. Should the County not receive the anticipated Waiver slots, additional County funding will be necessary to support the new graduates.

#### ♦ Northern Virginia Training Center

(\$148,775)

A decrease of \$148,775 in Operating Expenses is due to a reduced level of contracted vocational services to be purchased by the Northern Virginia Training Center from Mental Retardation Services due to state budget cuts. Please note that a commensurate reduction in revenues has also been included.

#### **♦** Carryover Adjustments

(\$4,481,835)

A decrease of \$4,481,835 is primarily attributable to the carryover of unexpended FY 2003 grant funds to FY 2004, necessary to provide funding through Program Year 2003 which ended on September 30, 2003.

## **Board of Supervisors' Adjustments**

The following funding adjustments reflect all changes to the <u>FY 2005 Advertised Budget Plan</u>, as approved by the Board of Supervisors on April 26, 2004:

#### ♦ Special Education Graduates Program Scholarship

\$0

Funding of \$500,000 is included in Agency 87, Unclassified Administrative Expenses, to establish a reserve for potential General Fund requirements for a "scholarship" approach to the Special Education Graduates Program. The scholarship will be designed with the goal of the County being the last resort for placement and will include a sliding scale. Staff will report back to the Board concerning progress on development of this approach.

#### ♦ Psychiatrist Position and Additional Program Support

\$229,156

An increase of \$229,156 is included to fund an existing merit psychiatrist position in Mental Health Services, as well as to provide for additional administrative support and intensive case management services to Mental Health Services and Alcohol and Drug Services. These expenditures are offset by a commensurate increase in DMHMRSAS revenues.

#### **♦** Medication Cost Savings

(\$144,000)

A decrease of \$144,000 in Mental Health is associated with the implementation of medication cost savings strategies. A commensurate reduction of \$144,000 was made to the General Fund Transfer.

#### **♦** Miscellaneous Personnel and Operating Costs

(\$170,252)

A reduction of \$170,252 is comprised of decreases of \$81,625 in Mental Retardation residential services costs, \$33,627 in Administration staff development costs, \$30,000 in Mental Health personnel costs, and \$25,000 in Mental Health security costs at Woodburn Center. A commensurate reduction of \$170,252 was made to the General Fund Transfer.

## **Fund 106**

## Fairfax-Falls Church Community Services Board - Overview

#### ♦ General Fund Transfer Reduction Associated with Revenue Enhancement

**\$5,100** 

An increase of \$5,100 in Recovered Costs and an increase of \$771,038 in Medicaid revenues are due to revenue enhancement strategies in Mental Health Services, Mental Retardation Services and Early Intervention Services. A commensurate reduction of \$776,138 was made to the General Fund Transfer.

#### **Changes to FY 2004 Adopted Budget Plan**

The following funding adjustments reflect all approved changes in the FY 2004 Revised Budget Plan since passage of the FY 2004 Adopted Budget Plan. Included are all adjustments made as part of the FY 2003 Carryover Review and all other approved changes through December 31, 2003:

#### **♦** Carryover Adjustments

\$4,345,251

As part of the *FY 2003 Carryover Review*, an increase of \$4,345,251 is attributable to the carryover of \$1,446,829 primarily in unexpended FY 2003 grant funds to provide funding through Program Year 2003, \$1,026,528 in new grant funding, \$997,192 in encumbered and unencumbered carryover, \$660,527 in adjustments to existing grants, and \$214,175 in delayed revenue.

#### **♦** Position Adjustments

\$0

As part of the *FY 2003 Carryover Review*, 1/1.0 Management Analyst I position in Mental Health Services was abolished to create 1/1.0 SYE Mental Retardation Specialist III position in Mental Retardation Services. In addition, a decrease of 2/2.0 SYE grant positions is included to reflect the abolishment of 2/2.0 SYE grant Mental Retardation Specialist I positions in Mental Retardation Services to create 2/2.0 SYE grant positions, including 1/1.0 SYE grant Senior Clinician position and 1/1.0 SYE grant Management Analyst I position, in Mental Health Services associated with the Title IV-E grant. A net increase of 0/1.2 SYE grant positions is included to reflect the following position actions: an increase of 2/2.0 SYE grant positions associated with the abolishment of 2/2.0 SYE grant Mental Retardation Specialist I positions in Mental Retardation Services to create 2/2.0 SYE grant positions, including 1/1.0 SYE grant Senior Clinician position and 1/1.0 SYE grant Management Analyst I position, in Mental Health Services associated with the Title IV-E grant; an increase of 1/1.0 SYE grant Mental Health Therapist position for the Virginia Serious and Violent Offender Reentry (VASAVOR) grant; a decrease of 2/1.0 SYE grant Mental Health Therapist positions associated with the HUD Continuum of Care grant; and a decrease of 1/0.8 SYE grant Psychiatrist position associated with the Program of Assertive Community (PACT) grant.

The following funding adjustments reflect all approved changes to the FY 2004 Revised Budget Plan from January 1, 2004 through April 19, 2004. Included are all adjustments made as part of the FY 2004 Third Quarter Review:

#### **♦** Grant Adjustments

\$2,570,663

An increase of \$2,570,663 in expenditures and revenues is included for new federal grant awards, grant continuation funding and other adjustments to current year grant awards. This is comprised of the following: a net increase of \$997,642 for adjustments to current year federal grant awards which includes \$992,695 for the MH Facility Reinvestment grant, \$46,927 for the ADS Ryan White CARE Act Title I grant, \$30,795 for the Projects for Assistance in Transition from Homelessness (PATH) grant and a decrease of \$72,775 for the ADS State Incentive grant; an increase of \$788,500 for a new federal Ryan White "HIV Services" grant award from the Northern Virginia Regional Commission; and an increase of \$784,521 for new program years of continuing federal grant awards which includes \$341,317 for renewal of the High Intensity Drug Trafficking Area (HIDTA) grant, \$263,873 for renewal of the MH Ryan White CARE Act Title I grant, \$156,503 for renewal of the ADS State Incentive grant and \$22,828 for renewal of the V-Stop grant.

### **Fund 106**

## Fairfax-Falls Church Community Services Board - Overview

#### ♦ One-Time Transitional Funding for Services Reduced in FY 2004

\$424,000

An increase of \$424,000 in expenditures using funding from the CSB available fund balance includes:

- \$104,000 in one-time funding to allow Mental Health to provide services while the Entry Program is redesigned. The loss of entry worker positions during the FY 2003 budget cycle increased the waiting list for intake services and significantly decreased accessibility for consumers and referral agencies, including DFS and the Court.
- \$100,000 in one-time funding to provide adult and youth contract residential services to serve the most at-risk clients in Alcohol and Drug Services contracted residential treatment programs while service alternatives are identified. Over the past two years, funds were cut from both adult and youth services and these cuts affected individuals and families severely affected by substance abuse and in critical need of services.
- \$75,000 in one-time funding for Mental Retardation Services residential drop-in support services to enable individuals on the waiting list to receive interim support services. Mental Retardation reduced residential drop-in support services to individuals with mental retardation living semi-independently due to budgetary constraints and some individuals are now waiting to receive services.
- \$58,000 to temporarily restore crisis intervention, case management, substance abuse education, screening, assessment and intake services to 200 homeless families and individuals in Alcohol and Drug Services High Risk Homeless Services.
- \$50,000 to temporarily expand Mental Retardation Respite Services for 50 families to stabilize and support these clients while other service alternatives are identified.
- \$37,000 in one-time funding to transition into the federal grant reductions in the *Girl Power!* program while CSB explores other sources of non-County funding. In FY 2004, the CSB lost federal grant funding from the Governor's Office of Substance Abuse Prevention (GOSAP) which translates to a loss of services to 300 youth.

#### ♦ Additional Grant Funding

\$157,313

An increase of \$157,313 in expenditures and revenues to appropriate additional federal and state funding includes:

- An increase of \$133,713 in Mental Health Services (\$99,269) and Alcohol and Drug Services (\$34,444) to fund a merit psychiatrist position for both programs and additional administrative support and intensive case management in Mental Health Services, entirely offset by revenues from DMHMRSAS;
- An increase of \$12,600 to fund additional day care services to children with mental retardation, entirely offset by revenues from the Federal Child Care and Development Block Grant (CCDBG); and
- An increase of \$11,000 to assist the CSB with the new Community Mental Health System Block Grant Uniform Reporting System data requirements as well as the State's transition to a new Community Consumer Submission reporting system, entirely offset by Federal Block Grant funding.

#### **♦** Position Adjustments

**\$0** 

An increase of 2/2.0 SYE grant positions, including 1/1.0 Administrative Assistant III position in Mental Health Services and 1/1.0 Substance Abuse Counselor II position in Alcohol and Drug Services, is funded through Title IV-E and State Mental Health Reinvestment fund to meet workload requirements.

#### ♦ Mental Health and Mental Retardation Services

(\$977,203)

A net decrease in expenditures of \$977,203 is comprised of an increase of \$101,294 to appropriate additional fee revenues in Mental Health Services for PACT and the Stevenson Place/Adult Living Facility contract, offset by decreases of \$600,000 due to savings resulting from day support slots being held vacant pending resolution of recurring funding for recent graduates in the program, a decrease of \$329,722 in Mental Health Services due to funding availability within the group home allocation based on utilization and a reduction of \$148,775 in Mental Retardation Services due to a reduced level of contracted vocational services being purchased by the Northern Virginia Training Center (NVTC) as a result of DMHMRSAS budget cuts. These expenditure reductions have commensurate revenue adjustments of an increase of \$101,294 in fee revenues for PACT and the Stevenson Place/Adult Living Facility contract, offset by reductions of \$600,000 to reflect revised transportation fee estimates, \$329,722 in fee estimates from Mental Health Services and \$148,775 in fees from the NVTC.

## **FUND STATEMENT**

**Fund Type G10, Special Revenue Funds** 

Fund 106, Fairfax-Falls Church Community Services Board

	FY 2003 Actual	FY 2004 Adopted Budget Plan	FY 2004 Revised Budget Plan	FY 2005 Advertised Budget Plan	FY 2005 Adopted Budget Plan
<b>Beginning Balance</b>	\$5,492,079	\$4,160,312	\$6,294,549	\$3,431,965	\$3,007,965
Revenue:					
Local Jurisdictions:					
Fairfax City	\$1,281,008	\$1,281,008	\$1,281,008	\$1,281,008	\$1,281,008
Falls Church City	580,624	580,624	580,624	580,624	580,624
Subtotal - Local	\$1,861,632	\$1,861,632	\$1,861,632	\$1,861,632	\$1,861,632
State:					
State DMHMRSAS 1	\$11,066,681	\$11,603,150	\$13,490,908	\$11,603,613	\$11,832,769
State Other	402,055	451,118	205,754	205,754	205,754
Subtotal - State	\$11,468,736	\$12,054,268	\$13,696,662	\$11,809,367	\$12,038,523
Federal:					. , ,
Block Grant	\$4,742,050	\$4,724,102	\$4,781,997	\$4,722,443	\$4,722,443
Direct/Other Federal	4,642,540	1,172,968	5,611,113	1,652,332	1,652,332
Subtotal - Federal	\$9,384,590	\$5,897,070	\$10,393,110	\$6,374,775	\$6,374,775
Fees:					. , ,
Medicaid Waiver	\$1,464,196	\$1,448,576	\$1,448,576	\$1,451,710	\$1,533,586
Medicaid Option	5,024,579	4,905,809	4,944,703	4,778,609	5,318,468
Program/Client Fees	4,120,549	4,386,477	3,637,702	4,351,298	4,500,601
CSA Pooled Funds	1,535,858	1,483,346	1,153,624	1,483,346	1,483,346
Subtotal - Fees	\$12,145,182	\$12,224,208	\$11,184,605	\$12,064,963	\$12,836,001
Other:					
Miscellaneous	\$268,872	\$196,307	\$196,307	\$205,670	\$205,670
Subtotal - Other	\$268,872	\$196,307	\$196,307	\$205,670	\$205,670
Total Revenue	\$35,129,012	\$32,233,485	\$37,332,316	\$32,316,407	\$33,316,601
Transfers In:					
General Fund (001)	\$78,401,580	\$80,629,965	\$80,599,965	\$82,893,897	\$81,803,507
Total Transfers In	\$78,401,580	\$80,629,965	\$80,599,965	\$82,893,897	\$81,803,507
<b>Total Available</b>	\$119,022,671	\$117,023,762	\$124,226,830	\$118,642,269	\$118,128,073
Expenditures:					
CSB Administration	\$3,163,716	\$2,989,511	\$4,259,711	\$3,181,668	\$3,148,041
Mental Health Services	47,923,747	47,178,990	51,358,475	49,070,482	49,036,492
Mental Retardation Services	33,739,692	36,241,407	35,398,770	36,872,711	36,791,086
Alcohol and Drug Services	24,572,073	24,690,877	26,648,836	25,293,793	25,352,839
Early Intervention Services	3,328,894	3,598,056	3,553,073	3,679,099	3,679,099
Total Expenditures	\$112,728,122	\$114,698,841	\$121,218,865	\$118,097,753	\$118,007,557
<b>Total Disbursements</b>	\$112,728,122	\$114,698,841	\$121,218,865	\$118,097,753	\$118,007,557
Available Balance <sup>2,3</sup>	\$6,294,549	\$2,324,921	\$3,007,965	\$544,516	\$120,516

<sup>&</sup>lt;sup>1</sup> This total does not include all of the state funds allocated to the Fairfax-Falls Church Community Services Board (CSB) that are used to provide services to CSB clients. In FY 2005, an estimated \$11.3 million in state funds will support \$23.3 million in community Medicaid services paid directly by the State to private providers. In addition, the above total does not include state support for atypical medications required by patients discharged from state mental health facilities to CSB-supported programs. In FY 2005, an estimated \$2.3 million in state funds will provide for these expensive medications for CSB clients. Furthermore, the above total does not include state support for private psychiatric hospital bed purchases required when state hospitals are full. In FY 2005, an estimated \$0.4 million in state funds will provide beds for CSB clients.

<sup>&</sup>lt;sup>2</sup> The FY 2005 available balance is held in reserve until FY 2004 revenue collection data is available to validate revenue maximization efforts and revenue estimates assumed in the FY 2005 budget.

<sup>&</sup>lt;sup>3</sup> The FY 2004 Revised Budget Plan available balance of \$3,007,965 is a reduction of 52.2 percent and reflects utilization to offset FY 2004 program requirements and General Fund Transfer. The FY 2005 available balance of \$120,516 is a decline of 96.0 percent from FY 2004 and reflects the utilization to offset FY 2005 program requirements and the General Fund Transfer.